FINANCE INDIA
© Indian Institute of Finance
Vol. XXXVII No. 3, September 2023
Pages – 717 - 736

Predicting Acquisitions in the Indian Financial Services Sector

VENKATESWARAN VINOD* S.K SUDARSANAM **

Abstract

Acquisitions are crucial for a firm's growth strategy with various motivations such as economies of scale, new product or technology acquisition, introduction in new markets, and increasing market share. These motivations are applicable in the financial services sector. In India, acquisitions have gained prominence over the last few decades for reasons such as liberalization, globalization, and access to capital markets. Research on predicting acquisitions over the previous four decades has been developed using traditional statistical modeling. In addition, accounting data has been used as independent variables to determine the probability of acquisition. Two models have been developed using Random Forest (a machine learning algorithm) and Logistic Regression for predicting takeovers in the Indian financial services industry. The performance of both models is evaluated using standardized metrics.

JEL Code: C45, E44, G17, G19, G34

Keywords: Financial Services; Industry; M&A; Modeling; Machine Learning;

India

I. Introduction

THE FINANCIAL SERVICES sector in India is the backbone of the economy, managing all financial transactions. It is characterized by two distinct phases – pre-liberalization and post-liberalization. The country's financial services sector consists of banks and non-banks. Banks can be categorized into commercial, cooperative, payments, and small finance banks; non-banks include insurance companies, mutual funds, and Non-Banking Financial Companies (NBFC).

^{*} Doctoral (Ph.D.) Research Scholar, Vellore Institute of Technology (Deemed-to-be-University), VIT Business School, Kelambakkam, Vandalur Road, Rajan Nagar Chennai, Tamil Nadu 600127, INDIA.

^{**} Dean and Professor, Vellore Institute of Technology (Deemed-to-be-University), VIT Business School, Kelambakkam, Vandalur Road, Rajan Nagar Chennai, Tamil Nadu 600127, INDIA.

734 Finance India

phenomenon has been gathering momentum over the last two or three decades; however, unlike in the west, the number of studies focused on predicting firms' acquisition likelihood in the financial services sector is limited. This paper contributes to the body of knowledge on predicting acquisition likelihood in the Indian financial industry.

The authors have examined firm and industry-level characteristics to determine the takeover likelihood. The research objectives were to understand the factors that predict acquisitions in the Indian Financial Services industry and to compare the performance of different models in the prediction. After the data cleaning and preparation process, five hypotheses and eight associated variables were shortlisted. The null hypothesis was rejected in all of them, and the alternate hypothesis was not rejected, indicating that inefficient management, growth-resource mismatch, smaller size, lower cash flow, and lending activity increased acquisition probability. The Logistic Regression statistical technique and Random Forest machine learning algorithm were used to compute the acquisition probability. The classification accuracy using the Random Forest machine learning algorithm is 86.1%, and the logistic regression had a classification accuracy of 63.1%. In addition, techniques such as textual analysis of management commentary and enhancing the data quality through multiple data sources can improve the probability of prediction.

References

Agarwal, J.D. and Aman Agarwal, (2004), "Literature in Finance Vol. IV: Financial Systems and Markets", IIF Publications, Delhi.

Ahluwalia, M.S., (2019), "India's Economic Reforms: Achievements and Next Steps", *Asian Economic Policy Review*, Vol. 14, No. 1, pp. 46–62.

Barnes, P., (1998), "Can takeover targets be identified by statistical techniques?: Some UK evidence", *Journal of the Royal Statistical Society Series D: The Statistician*, Vol. 47, No. 4, pp. 573–591.

Berrioategortua, J.S., O.D.O. Olasagasti and B.P. Florencio, (2018), "Does company performance improve after m&a? A literature review", *Advances in Mergers and Acquisitions*, Vol. 17, pp. 31–51.

Bhalla, P., (2014), "Mergers & Acquisitions in India: A sectoral analysis", *International Journal of Business and Economic Development*, Vol. 2, No. 2, pp. 119–134.

Bi Id, W. and Q. Zhang, (2021), "Forecasting mergers and acquisitions failure based on partial-sigmoid neural network and feature selection".

Bourne, M., (2019), "From ML to M&A Ten M&A Target Predictions through a Machine Learning Model Nicholas Center Data Analytics Team Academic Advisor.",

Buckley, P.J. and P.N. Ghauri, (2003), "International Mergers and Acquisition: Past, Present and Future", *Advances in Mergers and Acquisitions*, Vol. 2, pp. 207–229.

- Cassidy, A.P. and F.A. Deviney, (2015), "Calculating feature importance in data streams with concept drift using Online Random Forest", 2014 IEEE International Conference on Big Data, pp. 23–28
- Cox, R.A.K., (2006), "Mergers and acquisitions: A review of the literature", *Corporate Ownership and Control*, Vol. 3, No. 3 A, pp. 55–59.
- DeYoung, Robert, D.D. Evanoff and P. Molyneux, (2009), "Mergers and Acquisitions of Financial Institutions: A Review of the Post-2000 Literature", *J Financial Services Research*, Vol. 36, pp. 87–110.
- Dutta, M.M. and S.K. Dawn, (2012), "Mergers and Acquisitions in Indian Banks After Liberalisation: An Analysis", *Indian Journal of Commerce & Management Studies*, Vol. III, No. 1, pp. 108–114.
- Fields, M.A., (1982), "The predictive ability of discriminant analysis to identify takeover targets for portfolio selection.", Virginia Polytechnic Institute and State University.
- Focarelli, D., F. Panetta and C. Salleo, (2005), "Why Do Banks Merge?", SSRN Network.
- Froese, H.G., (2013), "Predicting Takeover Targets An Empirical Analysis of the European Market.", Working Paper, University of St. Gallen.
- Goyal, K.A. and M. Rathi, (2020), "A Flashback of Mergers and Acquisition Trends in India", *Pacific Business Review International*, Vol. 13, No. 4.
- Jayadev, M. and R. Sensarma, (2007), "Mergers in Indian Banking: An Analysis", South Asian Journal of Management, Vol. 14, No. 4, p. 20.
- Kakani, R.K. and J. Mehta, (2011), "Motives for Mergers and Acquisitions in Indian Banking Sector A Note on Opportunities and Imperatives", SSRN Network, pp. 6–13.
- Kapoor, S., (2018), "Mergers And Acquisitions: Current Scenario And Emerging Trends In India", *International Journal of Advanced Multidisciplinary Scientific Research*, Vol. 1, No. 6, pp. 69–88.
- Kramer, S. and C. Helma, (2005), "Machine learning and data mining", *Predictive Toxicology*, pp. 223–254.
- Maravelakis, P., (2019), "The use of statistics in social sciences", *Journal of Humanities and Applied Social Sciences*, Vol. 1, No. 2, pp. 87–97.
- Meador, A.L., C.H. Pamela and R.L. Gayle, (1996), "Development of Prediction Models for Horizontal and Vertical Mergers", *Journal of Financial and Strategic Decision*, Vol. 9, No. 1, pp. 11–23.
- Meisel, S.I., (2007), "Characteristics of acquired firms: The case of the banking industry", *Journal of Financial Regulation and Compliance*, Vol. 15, No. 4, pp. 409–422.
- Morgan, P.E., (2018), "Predictive Power? Textual Analysis in Mergers & Acquisitions", *Marriott Student Review*, Vol. 2, No.2.
- Nalchigar, S., (2020), "From Business Goals to Analytics and Machine Learning Solutions: A Conceptual Modeling Framework.", Working Paper, University of Toronto, USA.
- Nguyen, Q.H., H.B. Ly, L.S. Ho, N. Al-Ansari, H Vanle, V.K. Tran, I Praash and B.T. Pham, (2021), "Influence of data splitting on performance of machine learning models in prediction of shear strength of soil", Mathematical Problems in Engineering, February 2021.

736 Finance India

Pasiouras, F. and S. Tanna, (2010) "The prediction of bank acquisition targets with discriminant and logit analyses: Methodological issues and empirical evidence", *Research in International Business and Finance*, Vol. 24, No. 1, pp. 39–61.

Rajeshkumar, B. and P. Rajib, (2007), "Characteristics of merging firms in India: An empirical examination", *Vikalpa*, Vol. 32, No. 1, pp. 27-44.

Sherman, A.J., (2011), "Mergers & Acquisitions From A To Z", AMACOM Books.

Simkowitz, M. and R.J. Monroe, (1971), "A discriminant analysis function for conglomerate targets.", *Southern Journal of Business*, Vol. 6, No. 1, pp. 1-15.

Singh, P. and K. Singh, (2016), "Exploring synergies in Bank Mergers : A Case Study", *Finance India*, Vol. 30, No. 1, pp. 141-152

Sudarsanam, S., (2003), "Creating value from mergers and acquisitions: The challenges: An integrated and international perspective", Pearson Education.

Tunyi, A.A., (2014), "Takeover Likelihood Modelling: Target Profile and Portfolio Returns.", University of Glasgow.

Tunyi, A.A., (2021), "Fifty years of research on takeover target prediction/: A historical perspective", *Qualitative Research in Financial markets*, March 2021.

Very, P. , (2015), "Can we predict M&A activity", "Advances in Mergers and Acquisitions", Vol. 11, pp. 1–32.

Victor, V.E.C., (2018), "The Predictability of Nordic M & A Targets", Hanken.

Wei, Q., (2020), "Essays on banking mergers and acquisitions.", Temple University.

Yaghoubi, R, (2016), "Mergers and acquisitions: a review. Part 1", *Studies in Economics and Finance*, Vol. 33, No. 1, pp. 147–188.

Zhang, M., G. Johnson and J. Wang, (2012), "Predicting Takeover Success Using Machine Learning Techniques,", *Journal of Business & Economics Research*, October 2012.